

## WINNIPEG MOVING TO FOUR-YEAR BUDGET CYCLE



Photo: Tyler Walsh, Tourism Winnipeg

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Joyanne Pursaga, *Winnipeg Sun*, June 21

*The City of Winnipeg will shift to four-year operating budgets, despite the fact some councillors fear the municipality lacks the information to actually create one.*

Council voted 9-6 vote in favour of the proposal to lengthen the current one-year cycle on Thursday, with councillors Jeff Browaty (North Kildonan), Shawn Dobson (St. Charles), Janice Lukes (South Winnipeg-St. Norbert), Brian Mayes (St. Vital), Jason Schreyer (Elmwood-East Kildonan) and Russ Wyatt (Transcona) opposed.

Coun. John Orlikow (River Heights-Fort Garry) was absent from the vote.

Mayes argued that council depends largely on provincial funding, which already tends to be confirmed well after the city's current budget timelines.

"We don't even know what we're getting last year from the provincial government and ... the second biggest source of (our) revenue is the provincial government," said Mayes.

Mayes said he's also concerned the change would allow councillors less frequent chances to lobby for funding that's important to their wards.

"I would prefer the current system, messy and time-consuming as it may be, and that we consult annually with the public," he said.

But Coun. Scott Gillingham (St. James-Brooklands-Weston), the city's finance chair, said

determining a long-term financial blueprint for the city would allow it to better plan for expenses and revenues. He previously said the switch wouldn't allow the city to run annual deficits and budget plans would still require annual reviews.

Coun. Jenny Gerbasi (Fort Rouge-East Fort Garry) also argued the city would benefit from more extensive financial planning.

"There's nothing to be scared of ... We're still going to have councillors voting on it, making amendments," said Gerbasi.

The motion notes multi-year budgeting could take effect in time for the 2020 budget year.

# Multi-year budgets good for planning, taxpayer

The decision by Winnipeg's city council to move to multi-year budgeting means better value for taxpayers and progress on strategic investment, MHCA President Chris Lorenc said.

"There are numerous benefits to laying out strategic investment plans over four or five years, lining up your priorities and financially planning towards those targets," Lorenc said. "We have encouraged the practice at all levels of government and our association congratulates Finance Chair Scott Gillingham and his council colleagues who supported this motion in their foresight."



Photo: Tyler Walsh, Tourism Winnipeg

The four-year operating budget plan will help Winnipeggers understand more of the factors that go into financially supporting key services, along with the local and regional street renewal program, Lorenc explained. Infrastructure — fixing our streets and building the new infrastructure required of a city that will grow to one million within the next decades — has consistently been cited as the No. 1 concern in polling of taxpayers.

"For the taxpayer, it allows strategic planning by the administration, so it can get the best value out of prices in a competitive market in slower months, for example. And for our industry it means the companies can plan ahead, knowing their human resources and equipment requirements in advance of the work season. That kind of planning can be replicated across the departments for all service needs."

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# CCA opposed to Ottawa's new Community Employment Benefits Initiative

*Members asked to send letter to members of Parliament, citing opposition*

**T**he CCA is redoubling its call for member associations to send to their local members of Parliament a letter that outlines concerns with the federal government's new requirement for community benefits on construction contracts and Infrastructure Canada projects.

Last week, Infrastructure Minister Amarjeet Sohi revealed the new Community Employment Benefits Initiative, which will require provinces and territories to identify at least three groups within their populations to benefit from employment opportunities within federal cost-shared infrastructure program projects, including those signed under the Disaster Mitigation and Adaptation Fund program. Manitoba and Ottawa announced earlier this month an agreement to fund the Lake Manitoba-Lake St. Martin outlet channel project through the disaster mitigation program.

The new call comes on the heels of a letter CCA sent earlier this year to Minister of Public Services and Procurement Carla Qualtrough about members' concerns with Bill C-334, which ushers in new duties to report on community benefits of construction projects.

The new Community Employment Benefits Initiative aims to increase "the supply and retention of diverse workers in infrastructure-related industries like construction" and targets opportunities for apprentices, Indigenous peoples, women, persons with disabilities, veterans, youth and recent immigrants, and also small and medium-sized businesses. The requirement seeks that three of the groups be identified to benefit from projects valued at an identified threshold — in Manitoba, the threshold is \$10 million or more. Although the jurisdictions can single out specific projects for exception, they must provide the rationale for doing so.

Provinces and territories are expected to set targets in three-year infrastructure plans they will be developing under the Investing in Canada Infrastructure program.

The CCA and its members are concerned about the lack of clarity on what would be expected of contractors for reporting on legacy community benefits arising from construction projects. The CCA has previously expressed a desire to help shape the new duties imposed on construction industries on federal projects.

"Manitoba's heavy construction industry has participated in community benefits agreements in public infrastructure projects and knows how they best work," MHCA President Chris Lorenc said. "Our industry also knows that these benefits agreements should be the result of negotiation with the industry companies and the communities in which they work — not imposed as a blanket requirement by governments alone.

"We want such legacy benefits to be successful. That requires tailoring them to specific community needs and capacities."

The MHCA has sent a letter in opposition to Bill C-334, and in support of the CCA's efforts to be consulted on the matter. The MHCA also is suggesting members send the letter to Infrastructure Minister Amarjeet Sohi, senior Manitoba MP Jim Carr and all Manitoba's Liberal MPs. A suggested format can be downloaded from the MHCA website, in the Industry News section (Media tab).

The CCA will be asking its members to complete a survey on the corporate social responsibility activities so that it has quantifiable and qualitative support for the industry's already significant contribution to the communities in which they work.

*[Download letter](#) and [click to send it to members of Parliament](#)*

**Canadian  
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canadienne de  
la construction**

# Spokane officials approve drones to inspect sites

Kathleen Brown, *Construction Dive*, June 20

## Dive Brief:

- Spokane (Washington) Public Works Department legislators approved a plan to use drones to inspect local infrastructure, monitor ongoing projects and conduct environmental analysis, KREM 2 News reported.
- One drone, which reportedly will cost the city \$15,000, is expected to be operational by the end of the summer. Legislators expect the technology to save taxpayers money by speeding up completion of public works projects in the area, KREM 2 reported.
- Spokane officials reportedly said the plan will save contractors money by decreasing overtime hours and make jobsites safer by delegating risky inspections to drones.

## Dive Insight:

Unmanned aerial vehicles (UAVs) are a “no-brainer” for the construction industry, according to Ryan Moret of McCarthy Building Cos., and easier to adopt than one might think, he said in a recent webinar panel. The real-time data and images gathered from drones, even entry-level hobby models, can help contractors track project progress and identify issues early on, improving their ability to finish on time and within the budget.

Drones can also go where humans can't, at least not without considerable risk. Spokane Public Works director of strategic development Marlene Feist told KREM 2 that UAVs can conduct routine inspections faster and more safely than humans, eliminating the need for extensive precautions. A drone might be used, for example, in inspecting a cell tower that a worker would otherwise have to climb.

Drones are strictly regulated by the Federal Aviation Administration, however, the FAA may be getting in the way of broader industry adoption. In a recent report, the National Academies of Sciences, Engineering and Medicine (NASEM), which is chartered by Congress to advise the government on scientific matters, called the FAA's approach to drone certifications and approvals “overly stringent.”

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Kristen Ranson  
at [kristen@mhca.mb.ca](mailto:kristen@mhca.mb.ca)



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**Q:** What is an inland port?

**A:** Inland ports provide **industrial land** connected to **multi-modal transportation**, and help businesses efficiently manage their supply chains and connect them to markets around the world.



# Sad reminder to stay sharp, safe on roadside construction

This week a private vehicle collided with an active road construction worksite, resulting in serious injuries to a worker and the endangerment of other workers. We are reminded, sadly, of the dangers of roadside construction work. It's a good time to review safe-work procedures for road construction.



Photo: CTV News Winnipeg

Please ensure:

- Your workers are properly trained and you review the details of your traffic-control plans, including proper flagger positioning and safe egress from unsafe traffic
- Your workers are wearing the right PPE for the job, including reflective vests or clothing
- You perform routine inspections, remembering to document and correct any deficiencies. Your work zone should also be inspected to ensure that signs, cones and barrels are placed where they will maximize safety.

Please see this week's Safety Talk on construction work zone safety. For more information on traffic control coordinator or flagperson training please contact us at 204-947-1379.

## KNOW YOUR WORKSAFELY™ TEAM

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# Training Schedule

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Kristen Ranson  
kristen@mhca.mb.ca

### WINNIPEG - MHCA Office 3-1680 Ellice Ave.

#### July 2018

- 11 Train the Trainer – Facilitation Skills
- 16-17 COR™ Leadership in Safety Excellence**
- 18 COR™ Principles of Health & Safety Management**
- 19-20 COR™ Auditor Refresher (1/2 day PM)**
- 30-31 Traffic Control Coordinator

#### August 2018

- 8 Flagperson 1/2 day AM
- 8 Safety Committee/Representative 1/2 day PM
- 15 Building a Harassment Free & Respectful  
Workplace 1/2 day AM
- 20-21 COR™ Leadership in Safety Excellence**
- 22 COR™ Principles of Health & Safety Management**
- 23-24 COR™ Auditor Refresher (1/2 day PM)**
- 28 Train the Trainer – Facilitation Skills

#### September 2018

- 11 Flagperson 1/2 day AM
- 11 Safety Committee/Representative 1/2 day PM
- 17-18 COR™ Leadership in Safety Excellence**
- 19 COR™ Principles of Health & Safety Management**
- 20-21 COR™ Auditor Refresher (1/2 day PM)**
- 24 Transportation of Dangerous Goods 1/2 day AM
- 24 COR™ Auditor Refresher (1/2 day PM)**
- 25-26 Traffic Control Coordinator

### BRANDON St John Ambulance

#### August 2018

- 20-21 COR™ Leadership in Safety Excellence**
- 22 COR™ Principles of Health & Safety Management**
- 23-24 COR™ Auditor**



# SAFETY TALK

## Roadside construction work zones

Roadside construction work zones are often high-traffic and hazardous areas for workers, motorists and pedestrians.

### What's the danger?

Dangers found in a roadside construction site include:

- Strikes or injuries to roadside workers
- Exposure to extreme temperatures and weather conditions
- Vehicle or property damage
- Exposure to vehicle exhaust
- Angry motorists and heavy vehicle traffic
- Damaging traffic control devices
- Reduced visibility from terrain or dust
- High noise

### Protect yourself

- Wear all appropriate personal protective equipment
- Be alert and always work facing oncoming traffic
- Do not work outside the edge of the work zone
- If needed, have a traffic-control person designated and have effective means of communication with workers
- Ensure all work vehicles and traffic-control devices are highly visible
- Keep all vehicles and equipment at a safe distance from the work zone or pedestrians
- Take frequent breaks in extreme weather or temperature conditions
- Continuously monitor traffic conditions
- Have all unused or unnecessary traffic-control devices covered or removed

Print and review this talk with your staff, sign off and file for COR™ / SECOR audit purposes.

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Supervisor: \_\_\_\_\_

Performed by: \_\_\_\_\_

Location: \_\_\_\_\_

Concerns: \_\_\_\_\_

Corrective Actions: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Employee Name: \_\_\_\_\_

Employee Signature: \_\_\_\_\_

\_\_\_\_\_

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\_\_\_\_\_

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## Latin America: Election jitters grow

By Susanna Campagna, Manager, Economic and Political Intelligence Centre

**Key elections in Latin America have foreign investors and exporters on watch. Highly polarized elections are underway in three of the largest economies in the region — Colombia, Mexico and Brazil. A unifying trend is the electorate's preference to eschew the status quo in a growing tide of anti-establishment sentiment. Corruption, official impunity and security issues are right at the top of voter concerns.**

Exporters and investors are bracing for possible negative fallout on the business environment, as anti-establishment candidates lead the opinion polls. This comes at a time of much needed economic reform to continue to improve market competitiveness, which has largely been served by the status quo establishment.

The uncertainty in these elections, which feature a number of far-left leaning candidates, makes it hard to know which way the political pendulum will swing. But amidst the noise of political rhetoric as election campaigns proceed, what are the key factors in our risk analysis that exporters should be watching? And what does our outlook for these markets conclude about the implications for doing business there?

### THE COLOMBIA ELECTIONS

Time of writing, Colombia recently concluded its final round of presidential elections on June 17 which saw right-leaning candidate Iván Duque face leftist candidate Gustavo Petro. The vote was polarizing as the two candidates represented an ideological divide in their approach to the historic 2016 FARC peace agreement

and on the economy. While Duque is pro-market, Petro favoured heavier government intervention. Duque won the presidency with reportedly just under 54% of the vote. His win — which was our base case scenario — will likely mean a hardline security policy direction which will have long-term implications for the security environment. However, it also means a green light to pursue a stronger business environment characterized by fiscal reforms, pro-market policies and the facilitation of investment into the extractive sector.

### THE MEXICO ELECTIONS

In Mexico, voters are gearing up for watershed general elections on July 1st. The incumbent PRI party, which led the implementation of structural reforms aimed at increasing market liberalization and competitiveness, faces low approval ratings for its candidate, José Antonio Meade. Opinion polls indicate left-leaning nationalist candidate Andres Manuel Lopez Obrador (AMLO) is poised for a decisive win on a populist platform targeting corruption and addressing social inequalities.

Many investors fear an AMLO victory would trigger a sharp break in Mexico's economic and fiscal policy direction, dent economic growth and turn back the clock on energy sector reforms. These are clearly pivotal elections for Mexico. However, it is far from clear that even in the event of an AMLO presidential victory, his Morena party would hold a majority position in Congress — let alone a Congressional supermajority that would enable a sweeping reversal of key structural reforms enshrined in the constitution. A divided congress — which we assess as the more likely scenario — would act as an institutional check and lever for political compromise and pragmatism, should establishment parties retain a sizeable number of seats. The new Congressional makeup is there-

fore a key factor to watch in determining Mexico's future policy direction.

### THE BRAZIL ELECTIONS

Rounding out our election watch is Brazil, which will see first-round voting in its general elections commence on October 7. There are more than a dozen candidates: the top five include jailed former President Luiz Inácio Lula da Silva as front-runner, followed by far-right conservative candidate Jair Bolsonaro, Marina Silva, Ciro Gomes and Geraldo Alckmin. Complicating matters, it remains unclear whether Lula will be permitted to run. With a two-round election and high rates of voter disenchantment, outcomes are indeed uncertain. In the likely event Lula cannot contest the election, understanding where pro-Lula voters might throw their support will be key. While not underestimating the challenge from leftist candidates, our base scenario is that centrist and pro-business candidate Alckmin will win in the second-round run-off, representing continuity in Brazil's market-friendly policy direction.

### THE BOTTOM LINE?

Predicting electoral outcomes in highly polarized elections against a backdrop of recent global electoral surprises is a difficult exercise at best. Investors and exporters are concerned given the highly polarized nature of these elections — rightly so. But amid the evolving risk landscape, it is important to seek out country risk and sector-specific analysis to facilitate sound risk management without the background noise. Identifying the key risks and opportunities that can affect your bottom line will be paramount to weathering this electoral storm.



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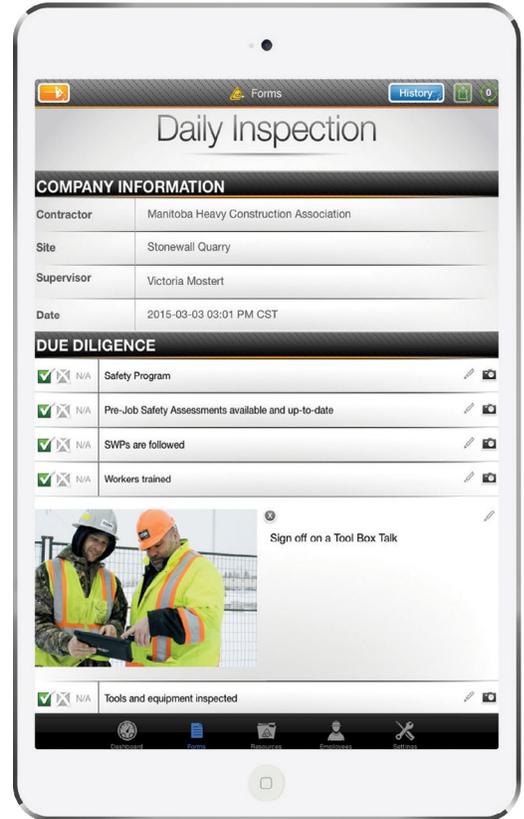
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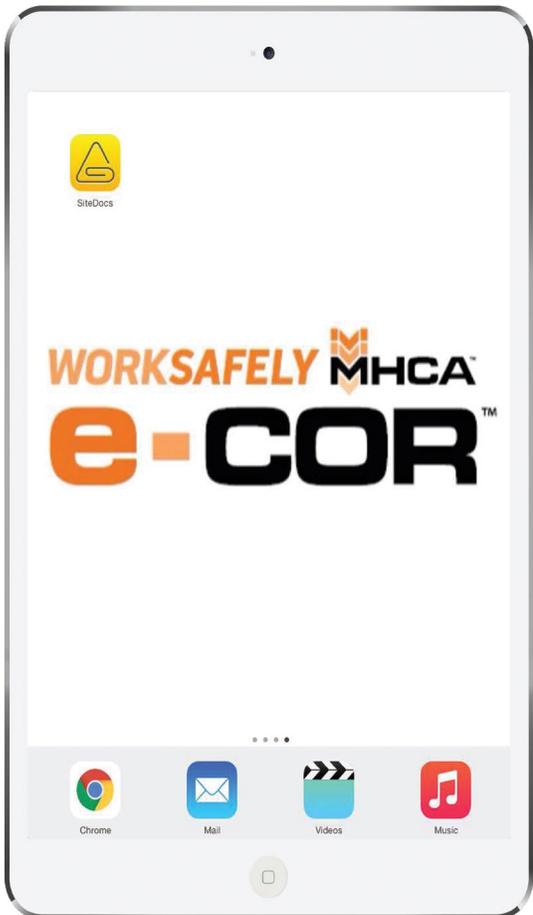
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