

**From:** Campaign Manager at Judy for Mayor <>  
**Date:** September 29, 2014 at 2:18:09 PM CDT  
**To:** <[clorenc@mhca.mb.ca](mailto:clorenc@mhca.mb.ca)>  
**Subject:** [SPAM] - Re: MHCA Municipal Infrastructure Investment Strategy - Found word(s) uce in the Text body

Hello Chris  
Please find Judy's answers to your questions below. Please let me know if you require anything further.

Carolina Stecher  
Campaign Manager  
[www.JudyForMayor.ca](http://www.JudyForMayor.ca)

I want to thank the Manitoba Heavy Construction Association for its leadership on the number one issue in this campaign, fixing our crumbling infrastructure. Winnipeg needs a mayor who shares your concerns about our streets. After years of backroom deals that favoured well-connected developers over the needs of our citizens, I will make Winnipeg a city that works by taking a bite out of our infrastructure deficit with my four year \$400 million plan to fix our roads. However, we also need to ensure that honesty and trust are restored at City Hall.

That is why I will move immediately on accepting and implementing the recommendations of the KPMG Winnipeg police station audit. These include revisiting the terms of reference, membership and operations of the major Capital Project Steering Committee and clarifying departmental responsibility for projects.

On the MHCA suggested principles:

I will create a permanent infrastructure program.

My infrastructure program will be focused on economic growth.

I will embrace innovation.

I will encourage partnerships with the private sector where innovation, cost reduction, and risk transfer can be clearly demonstrated.

I will transparently dedicate revenue streams to infrastructure.

I will ensure regular public review for adjustment.

On the Infrastructure Funding Council recommendations:

I will implement those recommendations in areas of municipal jurisdiction.

I will lobby the premier to strike a task force on the IFC recommendations.

My plan for infrastructure builds on the Residential and Regional Streets Reserve dedicated strategy and goes further by investing an additional \$60 million over the next four years in rebuilding Winnipeg streets.

In addition, I will improve the transparency and frequency of reporting on projects and cost overruns and ensure procurement guidelines are followed. Finally, I will implement measures to improve training of staff and recruiting to ensure quality of in-house staff. We need to strengthen the city's project planning capability to minimize cost overruns and completion delays.

To maintain transparency and accountability, I will make sure that all capital projects over \$1 million will be competitively tendered. To ensure that projects are done more quickly and on budget, I will release tenders earlier in the fall so that construction companies can plan their work in the winter months and be ready to roll once the spring construction season arrives. I will partner with industry to creative innovative ways to implement infrastructure projects that will reduce costs and make sure our roads and other infrastructure work for Winnipeggers.

Thank you again for your leadership on this issue.